

A MARK OF ENDURING IMPACT - NGC PAYS TRIBUTE TO MARK LOQUAN



NGC wishes to congratulate outgoing President Mark Loquan, who was named a recipient of the Order of the Republic of Trinidad and Tobago (ORTT) on September 24th 2024, for his contributions to local energy and the steelpan industry. Mr. Loquan's tenure came to an end in August 2024, after eight consequential years at the helm of the company.



Proudly displaying his ORTT award next to fellow recipient Professor Patrick Hosein (left)

CONTRIBUTIONS TO ENERGY

Mark Loquan joined NGC in 2016 as an accomplished industry veteran, with more than three and a half decades of experience. Mr. Loquan was already a seasoned leader, having served as the first local President of Hydro Agri Trinidad (now Yara Trinidad Ltd.) in 2002; President of Upstream Business

Development for Angola/Sub-Saharan Africa at Yara International (2009); and CEO of Yara Pilbara in Australia (2012).

Prior to joining NGC, Mr. Loquan had several achievements to his name. During the 1980s, he worked alongside local professionals to help operationalise the country's first fully functional, digitally controlled process plant. He played a pivotal supporting role thereafter to local

engineers, technicians and operators of the plant, thereby contributing to the subsequent growth of the ammonia and methanol plants on the Point Lisas Industrial Estate. At Yara Trinidad Limited, he was widely recognised for his work as Global Head of Supply Chain based in Norway, where he led the organisation in the use of e-auctions for everyday goods and services. He would later advocate for use of this procurement methodology by the government of Trinidad and Tobago.

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While at Yara, Mr. Loquan also leveraged the company's agronomy insights to help build capacity in local agriculture. A notable programme saw technical tools developed by Yara's research centre being gifted to local farmers, to help with more efficient and cost-effective application of fertilisers.

During his career, Mr. Loquan became a founding member of the Point Lisas Energy Association (PLEA), through which he lobbied for collaboration on Health, Safety and Environmental performance among member companies. He oversaw the implementation of a standard industry tool for assessing the HSSE Management Systems of energy service providers, which would become the award-winning 'Safe To Work' programme of Trinidad and Tobago - STOW TT. Also through PLEA, he helped spearhead an initiative to develop a uniform basic safety awareness training course and assessment that would become a prerequisite for entry into downstream facilities, and central to the management of safety across the downstream sector.

Alongside his work to raise the safety standard of the industry, Mr. Loquan helped create international opportunities for local energy



companies. During his postings abroad, he contributed to the Africa Energy Initiative, which sought to open doors for Trinidadian service exports and investments in Africa. This work continued upon his return to Trinidad and Tobago, when he assumed the role of a Director of the Energy Chamber, and collaborated with other industry executives to advance transformative energy initiatives. Among his legacy

contributions in that role was his effort to champion the energy transition and sustainability in the domestic sector. He chaired the Decarbonisation Task Force at the Energy Chamber, advocated for the introduction of a PLEA energy transition sub-committee, and became a member of the National Commission on Sustainable Development.





CONTRIBUTIONS TO NGC

Arguably some of his most impactful work was delivered during his tenure at NGC. As the company's 7th President, Mr. Loquan led a process of transformation at the state enterprise. He oversaw and spearheaded several legacy projects, steered the company to organisational milestones, and led a pivotal repositioning of the company's business. He also saw the necessity of collaboration to overcome the challenges facing the

country's energy sector, and became a vocal advocate for constant and open dialogue among all sector stakeholders. Among the most notable achievements under his stewardship were:

- Reinforcement of NGC's safety culture and Asset Integrity Management (AIM)
 - System, equipment and process improvements, as well as company-wide training interventions, helped NGC better align with international benchmarks for safety and AIM.
- Contract negotiations and claims settlement - Multiple upstream and downstream gas contracts were negotiated, and open claims against the company settled.
- Closer collaboration along the value chain - A proponent of strategic and systems-thinking, Mr. Loquan advocated for greater collaboration across the local energy sector, on issues such as safety and environment, supply management, gas optimisation and energy efficiency.





- Molecular optimisation To help address a tighter gas supply scenario, Mr. Loquan lobbied for molecular optimisation, through more efficient use of gas in power generation and at the consumer level.
- Advancement of cross-border gas deals - Efforts to secure gas from external sources, notably Venezuela, were progressed through critical milestones.
- Internationalisation of brand and business - Mr. Loquan was instrumental in brokering partnership agreements with state entities in various countries - including Venezuela, Grenada, Ghana, Mozambique and China - allowing NGC to deepen and expand its role in the gas value

- chain. He also represented the company at many international conferences and industry events.
- Technology upgrades Mr. Loquan advocated for greater integration of technology to streamline processes. The company initiated drone, satellite and infrared surveillance of its network, and undertook a massive business transformation programme to remove silos and make key customer processes and reporting more efficient.
- Sustainability in focus NGC began to align its strategic objectives with global sustainability goals under Mr. Loquan's leadership. The company began producing annual Sustainability Reports

- and integrated sustainability into its culture, projects and key performance metrics.
- Implementation of the Green
 Agenda Tied to sustainability
 was the introduction of a Green
 Agenda a corporate focus
 on clean energy projects and
 investments, energy efficiency and
 carbon reduction mechanisms,
 such as a methane mitigation
 campaign and public education
 programmes.
- Impact beyond energy Mr.
 Loquan sought to expand NGC's
 impact beyond energy, lobbying
 for collaboration and knowledge sharing across state companies.
 He also oversaw the recalibration
 of NGC's Corporate Social
 Responsibility (CSR) portfolio
 to focus on sustainable national
 development.

A mark of enduring impact - NGC pays tribute to Mark Loquan | CONTINUED



CONTRIBUTIONS TO MUSIC

Just as recognised and impactful as his work in energy have been Mr. Loquan's achievements in the field of music. He is an awardwinning music composer, songwriter, and documentary filmmaker. An avid and accomplished pannist, he is one of the leading composers for Panorama, with nearly 40 pieces composed for steelpan, 34 of which have been performed on the Panorama stage across all band categories. His music has global reach, with his lead sheets freely available via his website. His work in pan has won him awards both locally and internationally, including the COTT Pan Song of the Year and International Soca Awards.

Mr. Loquan is passionate about music literacy and education. He co-founded the Music Literacy Trust in 2004 – an entity dedicated to nurturing budding pannists, fostering musical education programmes, and preserving the legacies of pan luminaries. The Trust has awarded



dozens of scholarships to talented young pannists. He also pioneered educational products such as 'Pan In Education' (2004) and 'Pan in Education 2' (2011). More recently, he founded PanNotation – an online platform that focuses on the science, preservation, education, and future of the steelpan industry. Intent on growing the footprint of pan, Mr. Loquan was instrumental

in the formation of steelpan groups and bands in Norway, Australia and Africa. Notably, he served as the musical director of Perth Pandemix, Australia's premier steelband.

He currently serves as the Chairman of the National Steering Committee for the development of a National Governance Framework for the Steelpan Industry.



Some of his other achievements in pan include:

- Virtual Steelband 2 composer for the project, which involved 300 participants from 11 countries including the National Steel Symphony Orchestra in Trinidad and Tobago (2017)
- My Home, Passion for Pan a free to the public concert at NAPA to commemorate 20 years of composing music for the steelpan (2019)
- Executive Producer of a series of videos profiling the legacy of people in pan:
 - My Home video produced with Etienne Charles (2019)

- And Trinidad and Tobago/ USA steelband and big band musicians:
- A Better Tomorrow Kareem Brown series (6 episodes) (2021)
- Pan on the Move (in tribute to Dr. Ray Holman) (2022)
- A Better Tomorrow Women in Pan series (10 episodes) (2023)
- Duvone Stewart The Man Behind The Music (2023)

OTHER ACCOLADES

Mr. Loquan has received several notable accolades throughout his career, including:

• Silver Gilt Medal - First place in Faculty of Engineering, UWI - 1982

- Trinidad Organization of American States (OAS) Scholarship to pursue MBA in USA - 1990
- One of 50 Distinguished Alumni Awardees by The UWI, St. Augustine Campus - 2011
- Ministry of Foreign Affairs, Chile

 Presentation to Mark Loquan
 in recognition of his contribution
 and support to the bilateral
 relationship between Trinidad and
 Tobago and Chile 2022

Mark Loquan's contributions to energy and music have had enduring impact, and set both industries on a path for sustainable growth. We at NGC acknowledge with great pride and gratitude his vision, passion, guidance and service to country.

We wish him every success in his future endeavours.